

DIAGNOSTIC SUMMARY

STRENGTHS	DENVER AURORA	NORTH LAS VEGAS	NEW ORLEANS	ORLANDO LAKE NONA
FACILITIES CRITERIA	X			X
PLANNING GUIDANCE			X	X
REQUIREMENTS VALIDATION	X		X	X
SITE SELECTION	X		X	X
PROJECT PRICING			X	X
NEPA / LEED	X	X	X	X
MEDICAL EQUIPMENT PLAN		X		
PRIORITIZATION / PROGRAMMING / APPROPRIATIONS & AUTHORIZATIONS		X	X	X
DEVELOP PROJECT MANAGEMENT PLAN	X	X	X	
MEDICAL FUNCTIONAL CRITERIA	X	X	X	X
CONCEPT DESIGN	X	X	X	X
SD2 (35%) DESIGN APPROVAL	X			X
SCHEDULE DISCIPLINE			X	
CONSTRUCTABILITY REVIEW	X		X	X
PARTNERING RESOLUTION		X	X	X
QUALITY ASSURANCE	X	X	X	X
EQUIPMENT INSTALLATION		X	X	

WEAKNESSES	DENVER AURORA	NORTH LAS VEGAS	NEW ORLEANS	ORLANDO LAKE NONA
RISK-INFORMED ACQUISITION STRATEGY	X		X	X
CHANGE MANAGEMENT	X		X	X
DISCIPLINED GOVERNANCE	X		X	X
CONTRACTING CAPACITY & RESOURCES	X	X	X	X

RECOMMENDATIONS	DENVER AURORA	NORTH LAS VEGAS	NEW ORLEANS	ORLANDO LAKE NONA
Incorporate medical technology NLT SD2 (35%) unless critical for required certification	X	X	X	X
Cost / Benefit analyses must be performed with independent peer review determining defensible interpretation of Evidence-Based Design standards	X	X	X	X
Facilities features/amenities for recruiting/retaining medical professionals must be commensurate with defensible analytics	X	X	X	X
Staff must be provided comprehensive E&C contracting techniques training (DB vs DBB vs IDC) fostering increased risk-return outcomes	X		X	X
Review A/E selection policy requiring one Joint Venture partner to be geographically proximate to project site				X